

Commission

December 9, 2003

The Honorable Tom Kean
Chairman
National Commission on Terrorist Attacks Upon the United States
301 7th Street, SW
Room 5125
Washington, DC 20407

The Honorable Lee H. Hamilton
Vice Chairman
National Commission on Terrorist Attacks Upon the United States
301 7th Street, SW
Room 5125
Washington, DC 20407

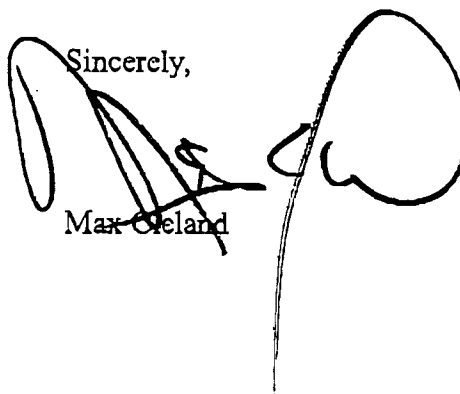
Sent by fax to 202 296 5545

Dear Tom and Lee:

With this letter I formally submit my resignation for the National Commission on Terrorist Attacks Upon the United States. I was confirmed by the Senate earlier this evening for a position on the Board of Directors of the Export-Import Bank, and as such will no longer be able to continue my service on the 9-11 Commission.

I wish you well in your important work on the Commission.

With best wishes, I am

Sincerely,

Max Cleland