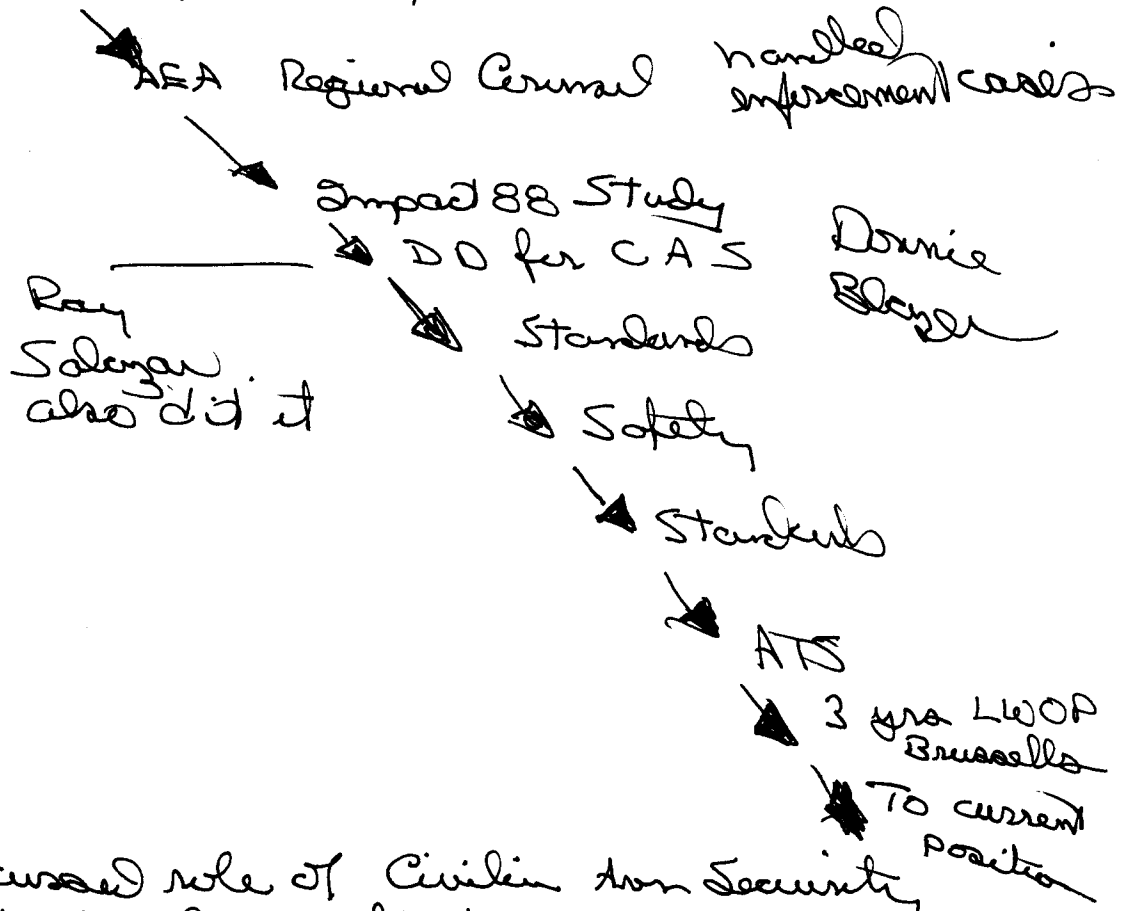


5 4/8/04

~~DA~~ Darlene Freeman

1977 Staff Attorney



Discussed role of Civilian Avion Security & Hijack coordinator

9/11 Director of Safety & Special Studies
She was working on a special project re new Air Traffic Organization Statutory for FAA to have a COO
∴ need for oversight
Reported to Monte Belger

Dave Condes was on her team at some point on the oversight proposal. AT some pt Tony Ferrante

no need reports

9/11 In her office

- Saw on TV in outer office first incident
- Standing there she heard Cecilia saying "Oh my God, 26 %"
- DA was either in his office or in A office or in conf room between — he ran over to ops center

Remembers DA on phone w/ AA she had no requirements for action

Back to her office turned on TV

Left & got her daughter — after Pentagon attack — but before VA93 → learned about on news

9/12 - 9/13 back

- → went to Belger to offer assistance DA & A asked her to put together briefing book for Sep 21 hearing before Congress

Guidance was from Legis Op in OGC office + Guidance from DA & A

Mary Walsh provided guidance ASst Chief Council for Legis

Topics
Q based

Team together

2 for CAS →
2 for AT

{ David Tredge
Mike Morse
Terry Kraus

Leo Red
Boon

-- Dave Landes

-- Jim Slette Natl Airport

wcc/ACC

~~Don Noel~~

Mae Amery

at
Natl today

no one specifically from CC

Announced at a staff meeting
for support

Chronology of the
Notification to the military
Relied on AT 20 folks

NORAD had developed a time line
& someone had a piece of paper
w/ NORAD times

NORAD Press release caught them by
surprise — i.e. so soon.

She recalled some discussion
about 0830 vs 0840

- FAA
- May Hearing
- Mitre Study
- Cheri Galt

Darlene Freeman, Take 2

4/10/04

Re: military side of the who said what when
she saw this as post NORAD press release

Jeff was the person in AT who MB/JG tasked to get in touch w/ the military re: timelines

Does anyone a net had been set up

① First net set up was "Tactical" Net "Internal"

② Primary net would expect military here for comms to NMCC

FAA observables

1. changed its AAI1 fm 0838 to 0840
2. UA175 exact match
3. Apologies on 0843

The three nets ques?

— 4/20/04 Interview with Dolene Freeman

- M. K.
 - G. Brown
 - B. Lewis - FAA Counsel
-

— Griffith was the person in A.T. tasked w/ talking to the military about notification terms.

— Someone had 2004 logs regarding 8:49 - 9:05 Am.

↳ 2004 military liaison specialist. Contacts Huntress.

↳

— They had no independent information (independent of military) re. when FAA ~~reports~~ notified the military about AAC 77.

— She would go to WOC to see if the "NET" was activated and who was

or it".

WOC / — The first net set up was ^{on 9/11} the "Tactical net" and it
an internal FAA net.

— Primary net → that is where
~~to~~ ~~you~~ she looked
for FAA - Communication
with the NMCC.

— She thinks she talked to
someone from ACS about
the difference b/w the
2 nets. And the role of
Security VS. WOC.

4/8/04 Interview = (#2) with Darlene Freeman

- M.K.
- G. Brown
- Brooke Lewis, FAA Counsel

- FAA Background
- Day of 9/11
- Post 9/11 timelines
- Post 9/11 Preparation of Darvey or others for A.) Congressional testimony B.) WH Briefings.

- FAA notifications to the military

- Her immediate supervisor
- Chain of command from her to ~~TO~~ Belger / Darvey.

now - Dir. of Corporate Learning and Development in Human Resources

- 1977 - Staff atty - office of Chief Counsel.
- 1985-87 - Reg Eastern Region - Counsel
- 1988-90 Deputy Director Civil Aviation Security.
↳ Director was Ray Salazar

- 2000 - Director of Safety and Special Studies for the Deputy Administrator - Monte Belze -
↳ held the position on 9-11

- 1988-90 - When she was Deputy Director of Civil Aviation Security → they had ~~the~~ operations divisions (Domestic and foreign operators)

↳ Dannie Blaze (deceased now) was the Domestic ops ~~mgr.~~ Div. mgr. had the hijack coordinator.

↳ leading up to 9/11 → she was working on a special project

↳ Belze asked her to prepare a proposal of how FAA may provide oversight, on new AT organization.
safety.

Day of 9-11

- ch her office
- ch Belze's suite

- She saw T.V. news - one A/C had hit the WTC. (fire).
- She heard Deputy Admin Secy say a second A/C just hit the WTC.
- Belzer was either in his office, Farvey's office, or in the conference room b/w the 2 offices.
- Does not believe she heard anything about a hijack yet.
- Thanks Belzer got on the phone w/ AAL.
- She went back to her office & turned on the T.V.
- She left bldg after Pentagon attack and perhaps before AAL 93 crash.
- AAL 77 crash => she ~~heard~~ heard about it on the news.
 - ↳ no prior knowledge or warning.

- ~~the~~

- 9/12/01 - Wednesday - may have come to work / maybe not. (single man).

- 9/13/01 - Thursday - she was back at work.

- she offered her assistance to Belzer when she returned to work.

- Danney / Belzer asked her to put together a briefing book for Danney for 9/21/01 Congressional Hearing.



- Substance of the Briefing Book:
She received guidance from Legislative Group in Chief Counsel's Office, Monte Belzer, and Mr. Danney.

- Mary Walsh - Asst. Chief Counsel for Legislation gave her guidance.

- Topics Covered by the briefing book. → ~~top~~ things the Administrator could be expected to answer ~~on~~ at the hearings.

- People who contributed to Briefing Book

- Someone from

- Felt. Standards
- Civil Aviation Security (4) ~~no.~~ ^{① Mike Morse} ^{② Terry Kraus} ^{③ Doug Kiedge}
- Air Traffic People - Dave Canales, Jim Slate → at DCA - now.

④ Leo Boyer
(on the team from ACS)

- Mae Avery came to some meetings

- Harvey asked people at staff mtg to support the work of Dolene Freeman.

- At some point in time they were asked to provide a chronology of notifications by the FAA to the military.

- She relied on Air Traffic - (AT-20 Group) (Dave Canales) for the chronology of events and chronology of military notifications.

- She knows that Jeff Griffith was in touch with the military.

— Somebody came in and said NORAD had a timeline. → Piece of paper that did not look very official at all.

military notification — "Issue was one of interest to the Deputy Administrator." → "When was the military notified?"

* — It seemed that NORAD put out a press release on notification issue that caught the FAA by surprise. — FAA was still gathering its facts.

— We knew the press would ask the questions.

— We knew it would come up in Congressional Hrgs.

— She remembers being ^{made} aware that they had military ~~bazons~~ ^{bazons} at certain FAA locations on 9-11.

— ~~At~~ She focused on notifications to NORAD.